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OFFICE OF THE SECRETARY OF DEFENSE  
WASHINGTON 25, D. C.

15 February 1961

MEMORANDUM FOR THE DIRECTOR OF CENTRAL INTELLIGENCE

SUBJECT: Implementation of Joint Study Group Recommendations:  
Current Status

Recommendation No. 1 of the Joint Study Group Report is considered basic to the great majority of the recommendations which are the responsibility of the Secretary of Defense to implement. An orderly implementation has been conceived as a phased process beginning with organizational matters within the Department of Defense and then progressing to more specific and less pressing items.

Following this approach, the Secretary of Defense has directed that a study be made by the Joint Chiefs of Staff to develop a concept for an integrated Defense Intelligence Agency. This study, to be submitted within 30 days, is also required to address itself to the procedures necessary to effect a full implementation of the Joint Study Group Report.

Implementation of additional recommendations are considered related to Recommendation No. 1 and would be adopted following a satisfactory resolution of the many problems connected with an effective implementation of Recommendation No. 1. The recommendations related to Recommendation No. 1 in this way are Recommendations Nos. 2, 3, 4, 5, 6, 7, 8, 9, 12, 19, 26, 30, 34, and 35.

As you are aware, part c. of Recommendation No. 1 has already been implemented by NSC Action #2377, approved by the President on 18 January 1961.

Other recommendations lend themselves to separate consideration, outside the phased reorganization concept referred to above. The Assistant to the Secretary of Defense (Special Operations) has requested that the Secretaries of the Army, Navy, and Air Force provide comprehensive statements of policy governing their respective Departments' provision for career development of officers who become more than ordinarily involved in intelligence and related activities. Although this is specifically directed at implementing Recommendation No. 12, it is also applicable to Recommendations Nos. 4 and 5.

OSD REVIEW COMPLETED.

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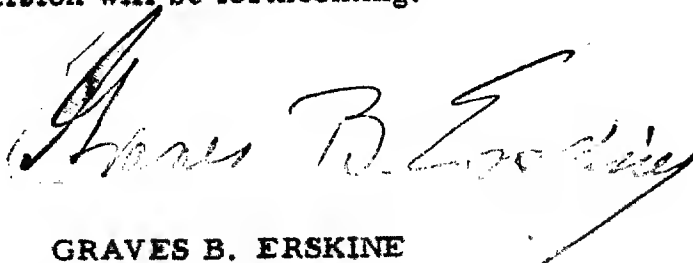
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In connection with Recommendation No. 9, the Assistant to the Secretary of Defense (Special Operations), in a letter to the Director of Research and Engineering (DDR&E), has proposed that DDR&E, together with representatives of the National Security Agency and the Office of Special Operations, assemble the necessary data and develop the re-appraisal of the adequacy of research and development programs for electronic intelligence purposes.

For the purpose of implementing Recommendation No. 39, the Assistant to the Secretary of Defense (Special Operations), in a letter to DDR&E, has requested that he nominate a representative to join representatives of the Office of Special Operations and the Director of Central Intelligence to consider the matter and make such recommendations as may be appropriate. DDR&E has responded, nominating Dr. John H. Rubel. Mr. Clyde W. Elliott will represent this office. It is our understanding that the designation of a DCI representative is under active consideration and that an early decision will be forthcoming.



GRAVES B. ERSKINE  
General, USMC (Ret.)  
Assistant to the  
Secretary of Defense  
(Special Operations)

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